



ANTIGUA AND BARBUDA State Air Navigation Plan



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[Antigua and Barbuda]

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1. Introduction

This document is Antigua & Barbuda's State Air Navigation Plan (ANP) describing the plan and status of aviation technology implementation. The background of the State ANP and the environment of our air navigation system are presented along with the method and process to evaluate and monitor aviation technology implementation.

1.1 Background

The ICAO Global Air Navigation Plan (Doc 9750, GANP) provides ICAO's vision to achieve sustainable growth of the global civil aviation system. It also presents all States with a comprehensive planning tool supporting a harmonized global air navigation system. The GANP is an overarching framework that includes key civil aviation policy principles to assist ICAO Regions and States with the preparation of their Regional and State Air Navigation Plans (ANPs).

Planning and Implementation Regional Groups (PIRGs) are expected to develop the regional ANPs reflecting the regional requirements. GANP obligates States to map their individual or regional programmes against the harmonized GANP, but provides them with far greater certainty of investment. GANP requires active collaboration among States through the PIRGs in order to coordinate initiatives within applicable regional ANPs.

The GANP introduces the Aviation System Block Upgrades (ASBU) methodology. The ASBU methodology and its description of future aviation capabilities define programmatic and flexible global systems engineering approaches allowing all States to advance their air navigation capacities based on their specific operational requirements.

To this extent, the North American, Central American and Caribbean (NACC) Regional Office (RO), has published the NAM/CAR Regional Performance-Based Air Navigation Implementation Plan (RPBANIP, v3.1 in April 2014) aligning the activities and strategies with the ICAO ASBU methodology.

This document is the ANP for Antigua and Barbuda aligning activities and strategies to the GANP and RPBANIP. The information contained in the Antigua and Barbuda ANP is related mainly to:

- Planning: objectives set, priorities and targets planned at the state level
- Implementation monitoring and reporting: monitoring the progress of implementation towards targets planned. This information should be used for reporting purposes (i.e.: global and regional air navigation reports and performance dashboards); and/or
- Guidance: providing state guidance material for the implementation of specific system/procedures in a harmonized manner.

The Antigua and Barbuda ANP would be used as a tool for planning, monitoring, and reporting the status of implementation of the aviation capabilities.

1.2 Environment

The airport was built as a United States Army Air Forces base around 1941, and named Coolidge Airfield after Capt. Hamilton Coolidge (1895–1918), a United States Army Air Service pilot killed in World War I.

The Coolidge Air Force Base in 1948, was closed as a result of budgetary cutbacks in 1949.

Upon the closure of the base in 1949 it became a civil airport. It was known as Coolidge International Airport until 1985, when it was named V.C. Bird International Airport, in honor of Sir Vere Cornwall Bird Sr. (1910–1999), the first prime minister of Antigua and Barbuda.

In December 2005, the Antigua and Barbuda Millennium Airport Corporation announced it would invite tenders to construct the first phase of a new passenger terminal designed to serve the airport for 30 years. In 2006, the Antigua and Barbuda Airport Authority (ABAA) was established to replace the Antigua and Barbuda Millennium Airport Corporation. In 2012, they announced the construction of its second terminal.

The new terminal became operational on August 26, 2015. All flights operate from the new facility. The terminal covers 23,000 square meters (247,570 square feet), with four jet bridges, modern security screening facilities, up-to-date passenger processing and monitoring facilities, and a CCTV security system. It contains 46 check in counters, 15 self-check in kiosks, 5 baggage carousels, mini food court, multiple VIP lounges, retail stores, first class lounges, restaurants, and other facilities.

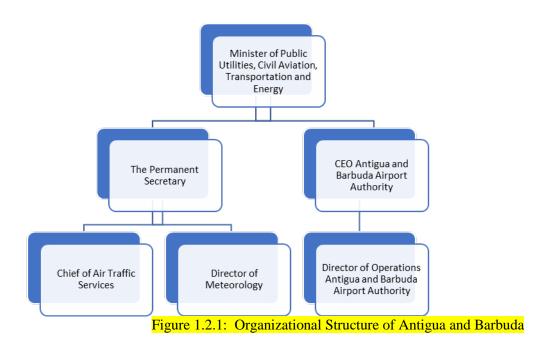
The old airport terminal is not fully out of use, as some administrative offices, the Air Traffic Services and Meteorological Services offices still remain there. (*https://en.wikipedia.org/wiki/V. C. Bird International Airport*)

1.2.1 Authority of Antigua and Barbuda

Air Navigation Services are provided by the Government of Antigua and Barbuda through the Ministry of Public Utilities, Civil Aviation, Transportation and Energy (The ANSP). The departments which provide air navigation service on behalf of the Government are the Antigua and Barbuda Air Traffic Services and Antigua and Barbuda Meteorological Services.

The Antigua and Barbuda Airport Authority (ABAA) is a statutory body which falls under this Ministry. It was established by an Act of Parliament in November 2006. The mandate of this Statutory body was stated as "to provide for the establishment of an Airport Authority; to make provisions for the ownership, control, management and development of airports in Antigua and Barbuda; and for matters connected generally with management of airports". (*http://laws.gov.ag/acts/2006/a2006-17.pdf*) The Authority provides supporting services such as Aerodrome development and maintenance for the V. C. Bird International Airport on Antigua and the Codrington Airport located on Barbuda.

The organizational chart in Figure 1.2.1. shows the upper level of the organization which oversees the operation and is staffed by a highly motivated work force contributing to the sustainable, social and economic development of Antigua and Barbuda.



1.2.2 Airspace

The V.C. Bird Terminal Control Area (TMA) is located at the most northerly end of the Piarco Flight Information Region (FIR) See Figure 1.2.2a. It extends laterally to 70 miles to the Northwest, 52 miles to the North, 27 Miles to the South and 60 miles to the Northeast with a vertical limit from 3000 ft. to FL240. The control zone extends from surface to 3000ft.

The TMA includes the islands of Barbuda, St. Kitts, Nevis, and Montserrat.

St. Kitts – Robert L. Bradshaw airport which controls a smaller TMA with a vertical limit of FL65 and a lateral limit of approximately 15miles and includes Nevis – Vance Amory Airport. The airport on Montserrat – John A. Osbourne - operates from sunrise to sunset. On Barbuda (part of the State) there are two uncontrolled airfields Codrington (state owned) and Coco Point (privately owned). See Figure 1.2.2b

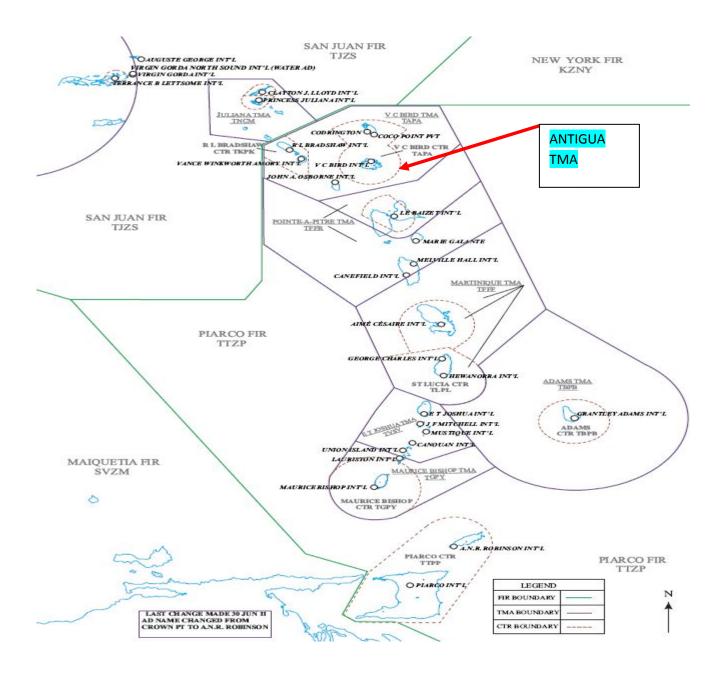


Figure 1.2.2a: Piarco FIR with V. C. Bird TMA

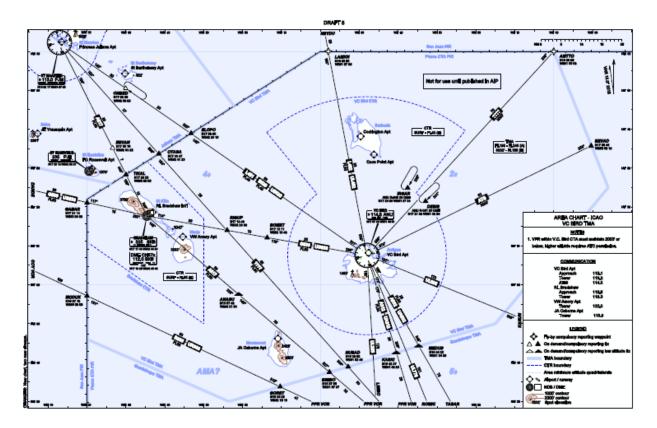


Figure 1.2.2b: V. C. Bird TMA

1.2.3 Aerodromes

The State of Antigua and Barbuda has one international airport – the V. C. Bird International Airport (TAPA) which is listed in the ICAO's regional ANP titled, "Caribbean and South American Air Navigation Plan, Volume I (dated October 2015), Table AOP I-1, International Aerodromes Required in the CAR/SAM Regions". With a single runway operation, it currently handles on average 3000 (2017) flights per month (100 per day). These figures include landings, departures with a mixture of IFR and VFR flights. I must be noted however, that a significant amount of traffic transits the airspace daily (60 flights eastbound and westbound) which contributes to the complexity of our traffic flow.

Runway Information on V.C. Bird Airport (TAPA) from the E. C. AIP

	Runway 07	Runway 25
Length x Width	8982ft x 150ft	8326 ft x 150ft
Surface Type	Concrete/Asphalt	Concrete/ Asphalt
TDZ-Elevation	58 ft	27 ft
Lighting	Edge	Edge
Displace Threshold	1640 ft	984 ft

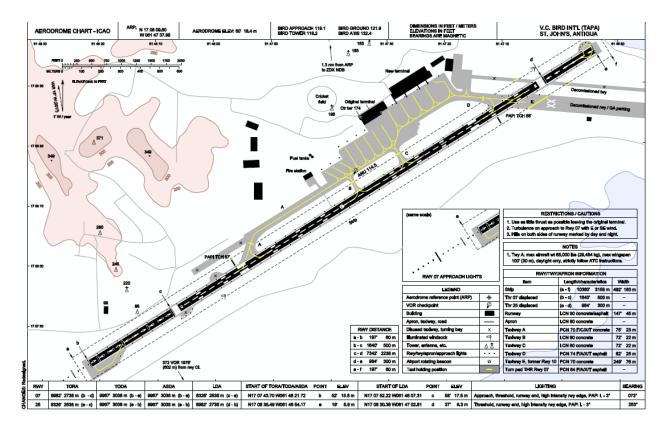


Table 1.2.3. V. C. Bird Aerodrome Chart (E. C. AIP)

1.2.4 Traffic Forecast

Average daily movements (arrivals/departures) at V.C. Bird International (TAPA) are 50 arrivals and 50 departures total of 100 movements. The RPBANIP forecasted that average annual growth of air traffic in the Caribbean region would increase 5.9% during 2011-2031. Antigua and Barbuda believes that this overall Caribbean regional forecast of annual increase of 5.9% is too optimistic. Therefore, a more moderate number of 3.0% annual increase is anticipated. Estimated daily operations at TAPA are shown in Tables 1.2.4 applying the increase forecasts to each year from 2017 to 2031. Table 1.2.4.shows the ICAO forecast as well as the regional/state forecast.

Year	5.9% Annual Increase	3.0% Annual Increase
2017	100	100
2018	106	103
2019	112	106
2020	119	109
2021	126	113
2022	133	116
2023	141	119
2024	149	123
2025	158	127
2026	168	130
2027	177	134
2028	188	138
2029	199	143
2030	211	147
2031	223	151

Table 1.2.4: Air Traffic Forecasts at V. C. International Airport (number of daily operations) using annual increase rates of 5.9% and 3%

1.3 Planning Methodology

Guided by the GANP and RPBANIP, the state planning process starts by identifying the state responsible ATM areas, major traffic flows and international aerodromes. An analysis of this data leads to the identification of opportunities for performance improvement. Available technologies and ASBU Elements are evaluated to identify which Elements best provide the needed operational improvements. Depending on the complexity of the selected technology or Elements, additional planning steps may need to be undertaken including financing and training needs. Finally, state plans would be developed for the deployment of improvements and supporting requirements. This is an iterative planning process which may require repeating several steps until a final plan with specific regional targets is in place. This planning methodology requires full involvement of States, service providers, airspace users and other stakeholders, thus ensuring commitment by all for implementation.

Considering that some of the ASBU Modules contained in the GANP are specialized packages of implementable capabilities, called Elements, that may be applied where specific operational requirements

or corresponding benefits exist, States will decide how each ASBU Element would fit into national and regional plans.

In establishing and updating the implementation priorities detailed in the Antigua and Barbuda ANP, due consideration should be given to the safety priorities set out in the Global Aviation Safety Plan (GASP) and the NAM/CAR regional safety strategy. Antigua and Barbuda would establish its own air navigation objectives, priorities and targets to meet its individual needs and circumstances in line with the global and regional air navigation objectives, priorities, and targets.

1.4 Air Navigation Planning Process

The air navigation planning process prescribes evaluation, implementation, reviewing, reporting, and monitoring activities. It is recommended to conduct the process on a cyclical, annual basis. An Air Navigation Reporting Form (ANRF) is a tool to monitor and report the implementation status of capabilities. The Antigua and Barbuda ANRF is a customized tool for the application of setting planning targets, monitoring implementation, and identifying challenges, measuring implementation/performance and reporting. The ANRF reflects selected key performance areas as defined in the Manual on Global Performance of the Air Navigation System (ICAO Doc 9883).

Many of the future capabilities are described in terms of ASBU Elements. Some capabilities are specific to the need of the Caribbean Region and/or the State needs. These specific needs are described as Regional Aviation System Improvements (RASI) and State Aviation System Improvements (SASI). Both Analysis and Work Flow and ANRF are useful to manage the implementation status of ASBU, RASI, and SASI capabilities.

1.4.1 Analysis and Work Flow Process

Figure 1.4.1 depicts the workflow for analysing and implementing ASBU Elements. This flow process should be applied to each of the ASBU Elements. If the Element is applicable to an airport, each airport needs to be evaluated through this flow process. This same flow process is applicable to RASI and SASI.

The significance of each step in the workflow as it pertains to regional planning is as follows:

- Analysis Not Started The requirement to implement this ASBU Element has not yet been assessed
- Analysis In Progress A Need Analysis as to whether or not this ASBU Element is required, is in progress
- N/A The ASBU Element is not required
- **Need** The Need Analysis concluded that the ASBU Element is required, but planning for the implementation has not yet begun
- Planning Implementation of this ASBU Element is planned, but not yet started
- **Developing** Implementation of this ASBU Element is in the development phase, but not yet operational
- **Partially Implemented** Implementation of this ASBU Element is partially completed and/or operational but all planned implementations are not yet complete
- **Implemented** Implementation of this ASBU Element has been completed and/or is fully operational everywhere the need was identified

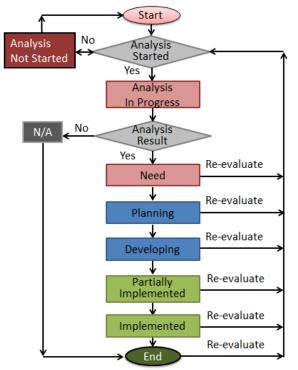


Figure 1.4.1: Analysis and Work Flow

The Need Analysis of ASBU Elements will identify which ASBU Elements are required. In this context, "required" means that the benefits estimated from the implementation would justify the associated implementation costs, or, the potential safety benefits are deemed to justify the implementation costs. The implementation status of ASBU Elements which are not required should be indicated as "N/A", meaning "not applicable".

The analysis and implementation status determined in accordance with the above is reflected in the applicable ANRFs and in the ASBU Implementation Status Tables.

1.4.2 Monitoring and Reporting Results

Monitoring and reporting results will be analyzed by the Regions, States and the ICAO Secretariat to steer the air navigation improvements, take corrective actions and review the allocated objectives, priorities and targets if needed. The results will also be used by ICAO and aviation partner stakeholders to develop the annual Global Air Navigation Report. The report results will provide an opportunity for the international civil aviation community to compare progress across different ICAO regions in the establishment of air navigation infrastructure and performance-based procedures. The reports will also provide the ICAO Council with detailed annual results on the basis of which tactical adjustments will be made to the performance framework work programme, as well as triennial policy adjustments.

The information provided in the Antigua and Barbuda ANRFs will be periodically reviewed and updated if subsequent analysis results in a change to the applicability of any ASBU Elements, whether or not they were selected. The explanation of ANRF is provided in Appendix A. The customized Antigua and Barbuda ASBU Air Navigation Reporting Form Template is provided in Appendix B. The Antigua and Barbuda RASI and SASI Air Navigation Reporting Form Templates are provided in Appendix C.

1.5 Problem Identification

To provide and promote safe and efficient aviation services to the customers, it is important to resolve ongoing challenges which hinders the smooth implementation. It is also important to anticipate and address the potential problems in the future.

1.5.1 Existing Problems

Civil aviation is a dynamic industry with many emerging technologies which requires States to constantly review and update their facilities and procedures. The demands on the V. C. Bird International Airport for these upgrades have increased and at times created many challenges. The lack or shortage financial and human resources are the main hindrances which delays the implementation of many of the requirements of the Global and Regional plans. The solutions require huge investment in Communication, Navigation and Surveillance infrastructure which have become outdated and, in some cases, have become obsolete.

One of the major challenges is to convince the appropriate authorities that these upgrades are necessary to provide an efficient service which will enhance the economic development of the State through thea vibrant Tourist Industry. Priority needs to be given to this area of the Ministry and not just in hotel development.

Another essential component in overcoming these challenges is the development of its human resources. Training in technical areas and attendance at workshops which provides awareness and understanding of the requirements is essential. This will allow more informed decision in determining what is required to meet our needs. The provision of relevant training for human resource is paramount.

1.5.2 Future Problems

If the current problems and challenges are not adequately addressed, then it stands to reason that situation such as infrastructure failures will result in ciaos which could escalate into unsafe state of affairs. This could negatively impact the entire industry and may require more resources to return to normalcy.

The human resource issues, if not addressed in tandem with the infrastructure and procedure development, could result in deficient service provision and delivery. Human resource acquisition and development must coincide with the infrastructure and procedure development.

2. Antigua and Barbuda's Aviation System Block Upgrade (ASBU) Implementation Status

The status of ASBU implementation is provided in this section. Though there are Block 0 to Block 4 (B0, B1, B2, and B3), only B0 capacities are ready to be implemented with supporting documents such as standards, procedures, specifications, and training materials. ICAO will provide supporting documents for B1 in 2019, B2 in 2025, and B3 in 2031.

2.1 ASBU Block 0 Implementation Metrics, Targets, and Status

ASBU B0 Implementation Targets and Status are presented in this section. Antigua and Barbuda considers one airports, i. e. the V. C. International Airport (TAPA) for airport oriented Elements.

2.1.1 ASBU B0 Implementation Metrics and Targets

Table 2.1.1 provides the ASBU B0 Implementation Metrics, Targets, and Progress for each B0 Element.

Block 0 Modules	Elements	Metrics	Targets	Status & Remarks
		Performance Improvement Area 1: Airpor	t Operations	
ACDM	1. Interconnection between aircraft operator & ANSP systems to share surface operations information	 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or1</i> c. How many aerodromes implemented the capability? <i>None or1</i> 	 B0-ACDM-1 Target 1: Assessed in November 2016 a. Yes b. 1 (TAPA) B0-ACDM-1 Target 2: Implement in Nov 2016 c. 1 	Status – Implemented
	2. Interconnection between aircraft operator & airport operator systems to share surface operations information	 Number of aerodromes to be considered:1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None, 1,</i> 	 B0-ACDM-2 Target 1: Assessed in November 2016 a. Yes b. 1 (TAPA) B0-ACDM-2 Target 2: Implement in Nov 2016 c. 1 	Status – Implemented
	3. Interconnection between airport operator & ANSP systems to share surface operations information	 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None, 1,</i> c. How many aerodromes implemented the capability? <i>None, 1,</i> 	B0-ACDM-3 Target 1: Assessed in Nov. 2016 a. Yes b. 1 (TAPA) B0-ACDM-3 Target 2: Implement in Nov.2016 c. 1	Status – Implemented
	4. Interconnection between airport operator, aircraft operator & ANSP systems to share surface operations information	 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None, 1,</i> c. How many aerodromes implemented the capability? <i>None, 1,</i> 	B0-ACDM-4 Target 1: Assessed in Nov. 2016 a. Yes b. 1 (TAPA) B0-ACDM-4 Target 2: Implement by Dec 2016 c. 1	Status – Implemented

Block 0 Modules	Elements	Metrics	Targets	Status & Remarks
	5. Collaborative departure queue management	 Number of aerodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1 	B0-ACDM-5 Target 1: Assessed in Dec 2016 a. Yes b. 1 (TAPA) B0-ACDM-5 Target 2: Implement by Dec 2016 c. 1	Status – Implemented
APTA	1. PBN approach procedures with vertical guidance to LNAV/VNAV minima	Number of aerodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1 None or 1	B0-APTA-1 Target 1: Assessed in April 2013 a. Yes b. 1 B0-APTA-1 Target 2: Implemented in April 2013 c. 1	Status –Partially Implemented
	2. PBN approach procedures with vertical guidance to LPV minima	Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i>	B0-APTA-2 Target 1: Assessed in April 2013 a. Yes b. None B0-APTA-2 Target 2: c. N/A	Status – N/A
	3. PBN Approach Procedures without vertical guidance (LP, LNAV minima; using SBAS)	Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i>	B0-APTA-3. Target 1: Assessed in April 2013 a. Yes b. None B0-APTA-3 Target 2: c. N/A	Status –N/A
	4. GBAS Landing System (GLS) Approach procedures	Nome of 1 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i>	 B0-APTA-4. Target 1: Assessed in April 2013 a. Yes b. None B0-APTA-4. Target 2: c. None 	Status – N/A
RSEQ	1. AMAN via controlled time of arrival to a reference fix	Nome of 1 Number of a Number of a second read of the second read of	 B0-RSEQ-1. Target 1: Assessed in July 2013 a. Yes b. None B0- RSEQ-1 Target 2: c. N/A 	Status – N/A
	2. Departure management	Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i>	 B0-RSEQ-2. Target 1: Assessed in July 2013 a. Yes b. None B0-RSEQ-2. Target 2: c. N/A 	Status – N/A

Block 0 Modules	Elements	Metrics	Targets	Status & Remarks
	3. Departure flow management	 Number of aerodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1 	B0-RSEQ-3. Target 1: Assessed in Dec 2016 a. Yes b. None B0-RSEQ-3. Target 2: c. N/A	Status – N/A
	4. Point merge	 Number of aerodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1 	B0-RSEQ-4. Target 1: Assessed in Dec 2016 a. Yes b. None B0-RSEQ-4. Target 2: c. N/A	Status – N/A
SURF	1. A-SMGCS with at least one cooperative surface surveillance system	Number of a erodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1	B0-SURF-1. Target 1: Assessed in Dec 2016 a. Yes b. None B0-SURF-1. Target 2: c. N/A	Status – N/A
	2. Including ADS-B APT as an element of A-SMGCS	Number of aerodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1	B0-SURF-2. Target 1: Assessed in Dec 2016 a. Yes b. None B0-SURF-2. Target 2: c. N/A	Status – N/A
	3. A-SMGCS alerting with flight identification information	 Number of aerodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1 	B0-SURF-3. Target 1: Assessed in Dec 2016 a. Yes b. None B0-SURF-3. Target 2: c. N/A	Status – N/A
	4. EVS for taxi operations	None of 1 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i>	 B0-SURF-4. Target 1: Assessed in Dec 2016 a. Yes b. None B0-SURF-4. Target 2: c. N/A 	Status – N/A
	5. Airport vehicles equipped with transponders	Number of aerodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1	B0-SURF-5. Target 1: Assessed in Dec 2016 a. Yes b. None B0-SURF-5. Target 2: c. N/A	Status – N/A
WAKE	1. New PANS- ATM wake turbulence categories and separation minima	 Number of aerodromes to be considered:1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1 	B0-WAKE-1. Target 1: Assessed in Nov 2016 a. Yes b. 1 B0-WAKE-1. Target 2: Implemented in Nov 2016 c. 1	Status – Implemented

Block 0 Modules	Elements	Metrics	Targets	Status & Remarks
	2. Dependent diagonal paired approach procedures for parallel runways with centrelines spaced less than 760 meters (2,500 feet) apart	 Number of aerodromes to be considered:1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1 	B0-WAKE-2. Target 1: Assessed in Nov 2016 a. Yes b. None B0-WAKE-2. Target 2: c. N/A	Status – N/A
	3. Wake independent departure and arrival procedures for parallel runways with centrelines spaced less than 760 meters (2,500 feet) apart	None of a aerodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1	 B0-WAKE-3. Target 1: Assessed in Nov 2016 a. Yes b. None B0-WAKE-3. Target 2: c. N/A 	Status – N/A
	4. Wake turbulence mitigation for departures procedures for parallel runways with centrelines spaced less than 760 meters (2,500 feet) apart	Number of aerodromes to be considered: 1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1	B0-WAKE-4. Target 1: Assessed in Nov 2016 a. Yes b. None B0-WAKE-4. Target 2: c. N/A	Status – N/A
	5. 6 wake turbulence categories and separation minima	 Number of aerodromes to be considered:1 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? 	B0-WAKE-5. Target 1: Assessed in Nov 2016 a. Yes b. None B0-WAKE-5. Target 2: c. N/A	Status – N/A
	Perf	None or 1 Formance Improvement Area 2: Globally Interopo	erable Systems and Data	
AMET	1. WAFS	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-AMET-1.Target 1: Assessed in July 2012 a. Yes b. Yes B0-AMET-1.Target 2: Implement by March 2013 c. Yes	Status – Implemented
	2. IAVW	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-AMET-2. Target 1: Assessed in July 2013 a. Yes b. Yes B0-AMET-2. Target 2: Implement by March 2019 c. Yes	Status – N/A
	3. TCAC forecasts	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-AMET-3. Target 1: Assessed in July 2013 a. Yes b. Yes B0-AMET-3. Target 2: Implement 2019 c. Yes	Status – Implemented
	4. Aerodrome warnings	 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i> 	 BO-AMET-4. Target 1: Assessed in July 2013 a. Yes b. 1 BO-AMET-4. Target 2: Implement by March 2018 c. 1 	Status – Implemented

Block 0 Modules	Elements	Metrics	Targets	Status & Remarks
	5. Wind shear warnings and alerts	 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i> 	B0-AMET-5. Target 1: Assessed in July 2013 a. Yes b. 1 B0-AMET-5.Target 2: Implement by August 2018 c. 1	Status - Implemented
	6. SIGMET	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-AMET-6. Target 1: Assessed in November 2000 a. Yes b. Yes B0-AMET-6. Target 2: Implemented November 2000 c. Yes	Implemented
	7. Other OPMET information (METAR, SPECI and/or TAF)	 Number of aerodromes to be considered:1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i> 	B0-AMET-7. Target 1: Assessed Nov. 2000 a. Yes b. 2 B0-AMET-7. Target 2: Implemented in Nov. 2000 c. 1	Status – Implemented
	8. QMS for MET	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-AMET-8. Target 1: Assessed in Dec 2013 a. Yes b. Yes B0-AMET-8.Target 2: Implemented Nov. 2016 c. Yes	Status - Implemented
DATM	1. Aeronautical Information Exchange Model (AIXM)	 a. Have we assessed the need? <i>Yes or No</i> b. Do we need this capability? <i>Yes or No</i> c. Have we implemented the capability? <i>Yes or No</i> 	B0-DATM-1. Target 1: Assessed in Nov 2017 a. Yes b. Yes B0-DATM-1. Target 2: Implement by March 2015 c. No	Status –Partially implemented Coordinated with Piarco
	2. eAIP	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	 b. Yes b. Yes B0-DATM-2. Target 1: Assessed in Dec 2016 a. Yes b. Yes B0-DATM-2. Target 2: Implemented in Jan 2017 c. Yes 	Status – Implemented
	3. Digital NOTAM	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	 B0-DATM-3. Target 1: Assess by Dec 2017 a. Yes b. Yes B0-DATM-3. Target 2: Implement by March 2019 c. No 	Status - Planning
	4. eTOD	 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i> 	B0-DATM-4. Target 1: Assess by Dec 2017 a. Yes b. 1 B0-DATM-4. Target 2: Implement by June 2019 c. No	Status - Planning
	5. WGS-84	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-DATM-5. Target 1: Assessed in Dec 2013 a. Yes b. Yes B0-DATM-5. Target 2: Implemented in Jan 2014 c. Yes	Status – Implemented

Block 0 Modules	Elements	Metrics	Targets	Status & Remarks
	6. QMS for AIM	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	 B0-DATM-6. Target 1: Assessed in Dec 2016 a. Yes b. Yes B0-DATM-6. Target 2: Implement by Dec 2019 a. No 	Status – Partially implemented
FICE	1. AIDC to provide initial flight data to adjacent ATSUs	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-FICE-1. Target 1: Assess by Dec 2019 a. No b. TBD B0-FICE-1. Target 2: Implement by TBD c. TBD	Status – Analysis Not Started
	2. AIDC to update previously coordinated flight data	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-FICE-2. Target 1: Assess by Dec 2019 a. No b. TBD B0-FICE-2. Target 2: Implement by TBD c. TBD	Status – Analysis Not Started
	3. AIDC for control transfer	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-FICE-3. Target 1: Assess by Dec 2019 a. No b. TBD B0-FICE-3. Target 2: Implement by TBD c. TBD	Status – Analysis Not Started
	4. AIDC to transfer CPDLC logon information to the Next Data Authority	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	 B0-FICE-4. Target 1: Assess by Dec 2019 a. No b. TBD B0-FICE-4. Target 2: Implement by TBD c. TBD 	Status – Analysis Not Started
	Per	formance Improvement Area 3: Optimum Ca	pacity and Flexible Flights	
ACAS	1. ACAS II (TCAS version 7.1)	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	Bo-ACAS-1. Target 1: Assessed in Dec 2016 a. Yes b. No B0-ACAS-1. Target 2: Implement by TBD c. No	Status – N/A
	2. Auto Pilot/Flight Director (AP/FD) TCAS	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-ACAS-2. Target 1: Assessed in Dec 2016 a. Yes b. No B0-ACAS-2. Target 2: c. N/A	Status - N/A
	3. TCAS Alert Prevention (TCAP)	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-ACAS-3. Target 1: Assessed in Dec 2016 a. Yes b. No B0-ACAS-3. Target 2: c. N/A	Status - N/A
ASEP	1. ATSA-AIRB	 a. Have we assessed the need? <i>Yes or No</i> b. Do we need this capability? <i>Yes or No</i> c. Have we implemented the capability? <i>Yes or No</i> 	BO-ASEP-1. Target 1: Assess by Dec 2019 a. No b. TBD BO-ASEP-1. Target 2: Implement by TBD c. TBD	Status – Analysis not started

Block 0 Modules	Elements	Metrics	Targets	Status & Remarks
	2. ATSA-VSA	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-ASEP-2. Target 1: Assessed in Dec 2016 a. No b. TBD B0-ASEP-2. Target 2: Implement by TBD c. TBD	Status – Analysis not started
ASUR	1. ADS-B	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-ASUR-1. Target 1: Assessed in Dec 2016 a. Yes b. Yes B0-ASUR-1. Target 2: Implement by Dec 2019 c. No	Status – Planning
	2. Multilateration (MLAT)	 Number of aerodromes to be considered: 2 a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1 	B0-ASUR-2. Target 1 Assessed in Dec 2016: a. Yes b. None B0-ASUR-2. Target 2: c. None	Status - N/A
FRTO	1. CDM incorporated into airspace planning	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-FRTO-1. Target 1: Assessed in Dec 2016 a. Yes b. No B0-FRTO-1. Target 2: c. N/A	Status - N/A
	2. Flexible Use of Airspace (FUA)	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-FRTO-2. Target 1: Assessed in Dec 2016 a. Yes b. No B0-FRTO-2. Target 2: c. N/A	Status - N/A
	3. Flexible route systems	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	C. N/A B0-FRTO-3. Target 1 Assessed in Dec 2016: a. Yes b. No B0-FRTO-3. Target 2: c. c. N/A	Status - N/A
	4. CPDLC used to request and receive re-route clearances	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-FRTO-4. Target 1: Assessed in Dec 2016 a. Yes b. No B0-FRTO-4. Target 2: c. N/A	Status - N/A
NOPS	1. Sharing prediction of traffic load for next day	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	 B0-NOPS-1. Target 1: Assessed in Sep 2017 a. Yes b. Yes B0-NOPS-1. Target 2: Implement by Dec 2019 c. No 	Status – Developing
	2. Proposing alternative routings to avoid or minimize ATFM delays	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-NOPS-2. Target 1: Assessed in Sep 2017 a. Yes b. No B0-NOPS-2. Target 2: c. N/A	Status - N/A
OPFL	1. ITP using ADS-B	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	C. N/A B0-OFTL-1. Target 1: Assessed in Dec 2016 a. Yes b. No B0-OFTL-1. Target 2: c. c. N/A	Status - N/A

Block 0 Modules	Elements	Metrics	Targets	Status & Remarks
SNET	1. Short Term Conflict Alert (STCA)	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-SNET-1. Target 1: Assessed in Dec 2016 a. Yes b. No B0-SNET-1. Target 2: c. N/A	Status - N/A
	2. Area Proximity Warning (APW)	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-SNET-2. Target 1: Assessed in Dec 2016 a. Yes b. No B0-SNET-2. Target 2: c. N/A	Status - N/A
	3. Minimum Safe Altitude Warning (MSAW)	 a. Have we assessed the need? <i>Yes or No</i> b. Do we need this capability? <i>Yes or No</i> c. Have we implemented the capability? <i>Yes or No</i> 	B0-SNET-3. Target 1: Assessed in Dec 2016 a. Yes b. No B0-SNET-3. Target 2: c. N/A	Status - N/A
	4. Medium Term Conflict Alert (MTCA)	 a. Have we assessed the need? Yes or No b. Do we need this capability? Yes or No c. Have we implemented the capability? Yes or No 	B0-SNET-4. Target 1: Assessed in Dec 2016 a. Yes b. No B0-SNET-4. Target 2: c. N/A	Status - N/A
		Performance Improvement Area 4: Efficien		
CCO	1. Procedure changes to facilitate CCO	 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i> 	B0-CCO-1. Target 1: Assessed in June 2015 a. Yes b. 1 B0-CCO-1. Target 2: Implement by March 2019 c. None	Status - Developing
	2. Route changes to facilitate CCO	Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i>	B0-CCO-2. Target 1: Assessed in June 2015 a. Yes b. 1 B0-CCO-2. Target 2: Implement by March 2019 c. None	Status - Developing
	3. PBN SIDs	Number of aerodromes to be considered: a. Have we assessed the need? Yes or No b. How many aerodromes need this capability? None or 1 c. How many aerodromes implemented the capability? None or 1 value a. How or 1 b. How many aerodromes implemented the capability?	B0-CCO-3. Target 1: Assessed in June 2015 a. Yes b. 1 B0-CCO-3. Target 2: Implement by March 2019 c. None	Status – Developing
CDO	1. Procedure changes to facilitate CDO	Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. How many aerodromes implemented the capability? <i>None or 1</i>	B0-CDO-1. Target 1: Assessed in June 2015 a. Yes b. 1 B0-CDO-1. Target 2: Implement by March 2019 c. None	Status - Developing
	2. Route changes to facilitate CDO	 Number of aerodromes to be considered: 1 a. Have we assessed the need? <i>Yes or No</i> b. How many aerodromes need this capability? <i>None or 1</i> c. Have many aerodromes implemented the capability? <i>None or 1</i> 	B0-CDO-2. Target 1: Assessed in June 2015 a. Yes b. 1 B0-CDO-2. Target 2: Implement by March 2019 c. None	Status - Developing

Block 0 Modules	Elements	Metrics	Targets	Status & Remarks
	3. PBN STARs	Number of aerodromes to be considered: 1	B0-CDO-3. Target 1:	Status - Developing
		a. Have we assessed the need?	Assessed in June 2015	
		Yes or No	a. Yes	
		b. How many aerodromes need this capability?	b. 1	
		None or 1	B0-CDO-3. Target 2:	
		c. How many aerodromes implemented the	Implement by March 2019	
		capability?	c. 1	
		None or 1		
TBO	1. ADS-C over	a. Have we assessed the need?	B0-TBO-1. Target 1:	Status - N/A
	oceanic and remote	Yes or No	Assessed in Dec 2016	
	areas	b. Do we need this capability?	a. Yes	
		Yes or No	b. None	
		c. Have we implemented the capability?	B0-TBO-1. Target 2:	
		Yes or No	c. N/A	
	2. CPDLC over	a. Have we assessed the need?	B0-TBO-2. Target 1:	Status - N/A
	continental areas	Yes or No	Assessed in Dec 2016	
		b. Do we need this capability?	a. Yes	
		Yes or No	b. None	
		c. Have we implemented the capability?	B0-TBO-2. Target 2:	
		Yes or No	c. N/A	
	3. CPDLC over	a. Have we assessed the need?	B0-TBO-3. Target 1:	Status - N/A
	oceanic and remote	Yes or No	Assessed in Dec 2016	
	areas	b. Do we need this capability?	a. Yes	
		Yes or No	b. None	
		c. Have we implemented the capability?	B0-TBO-3. Target 2:	
		Yes or No	c. N/A	
	 SATVOICE direct 	a. Have we assessed the need?	B0-TBO-4. Target 1:	Status - N/A
	controller-pilot	Yes or No	Assessed in Dec 2016	
	communication	b. Do we need this capability?	a. Yes	
	(DCPC)	Yes or No	b. None	
		c. Have we implemented the capability?	B0-TBO-4. Target 2:	
		Yes or No	c. N/A	

Table 2.1.1: ASBU B0 Implementation Metrics and Targets

2.1.2 ASBU B0 Implementation Status Summary

The summary of ASBU B0 implementation status is provided in the Table 2.1. The details of ASBU B0 implementation status is recorded using ANRFs and provided in Appendix D.

		Need Analysis			Implementation Status (if Element is needed)				
Module	Elements	Not Started	In Progress	Need	N/A	Planning	Developing	Partially Implemented	Implemented
	Performance Improvement Area 1: Airpo	ort Ope	rations						
ACDM	1. Interconnection between aircraft operator & ANSP systems to share surface operations information								1
	2. Interconnection between aircraft operator & airport operator systems to share surface operations information								1
	3. Interconnection between airport operator & ANSP systems to share surface operations information								1
	 Interconnection between airport operator, aircraft operator & ANSP systems to share surface operations information 								1
	5. Collaborative departure queue management								1
APTA	 PBN approach procedures with vertical guidance to LNAV/VNAV minima 							1	
	2. PBN approach procedures with vertical guidance to LPV minima				1				
	3. PBN approach procedures without vertical guidance to LNAV minima				1				
	4. GBAS Landing System (GLS) procedures to CAT I minima				1				

			Need A	Analysis	5	-		ation St t is need	
Module	Elements		In Progress	Need	N/A	Planning	Developing	Partially Implemented	Implemented
RSEQ	1. AMAN via controlled time of arrival to a reference fix				1				
	2. Departure management				1				
	3. Departure flow management				1				
	4. Point merge				1				
SURF	1. A-SMGCS with at least one cooperative surface surveillance system				<mark>1</mark>				
	2. Including ADS-B APT as an element of A-SMGCS				1				
	3. A-SMGCS alerting with flight identification information				<mark>1</mark>				
	4. EVS for taxi operations				1				
	5. Airport vehicles equipped with transponders				<mark>1</mark>				
WAKE	1. New PANS-ATM wake turbulence categories and separation minima								1
	2. Dependent diagonal paired approach procedures for parallel runways with centrelines spaced less than 760 meters (2,500 feet) apart				<mark>1</mark>				
	 Wake independent departure and arrival operations (WIDAO) for parallel runways with centrelines spaced less than 760 meters (2,500 feet) apart 				1				
	 Wake turbulence mitigation for departures (WTMD) procedures for parallel runways with centrelines spaced less than 760 meters (2,500 feet) apart based on observed crosswinds 				1				
	5. 6 wake turbulence categories and separation minima				1		<u> </u>		
	Performance Improvement Area 2: Globally Intero	perable	e Systen	is and I	Jata				4
AMET	1. WAFS								1
	2. IAVW				1				
	3. TCAC forecasts								1
	4. Aerodrome warnings						<u> </u>		1
	5. Wind shear warnings and alerts						<u> </u>		1
	6. SIGMET								1
	7. Other OPMET information (METAR, SPECI and/or TAF)						<u> </u>		1
	8. QMS for MET								1
DATM	1. Standardized Aeronautical Information Exchange Model (AIXM)						<u> </u>	<mark>1</mark>	
	2. eAIP								1
	3. Digital NOTAM					<mark>1</mark>			
	4. eTOD			1			<u> </u>		
	5. WGS-84						<u> </u>		<mark>√</mark>
	6. QMS for AIM							<u>1</u>	
FICE	1. AIDC to provide initial flight data to adjacent ATSUs	1					<u> </u>		
	2. AIDC to update previously coordinated flight data	1							
	 AIDC for control transfer AIDC to transfer CPDLC logon information to the Next Data 	1 1							
	Authority	<u> </u>	1.171	his Eff	L 4-				
ACAS	Performance Improvement Area 3: Optimum Capa	acity ar	ia Flexi	ble Flig					
ACAS	ACAS II (TCAS version 7.1) AP.FD function						———		
					N √				
ASEP	3. TCAP function 1. ATSA-AIRB	1			N N				
ASEL	1. ATSA-AIKB 2. ATSA-VSA								
ASUR	2. AISA-VSA 1. ADS-B					_ <mark>√</mark>			
AGUN	2. Multilateration (MLAT)				√				
FRTO					V			1	
FKIU	CDM incorporated into airspace planning Flexible Use of Airspace (FUA)	├					1	<u>1</u>	
							1 1		
	3. Flexible routing	1							
					1				
NOPS	 4: CPDLC used to request and receive re-route clearances 1. Sharing prediction of traffic load for next day 				<mark>1</mark>				1

		Need Analysis		-		ation St t is need			
Module	Elements	Not Started	In Progress	Need	N/A	Planning	Developing	Partially Implemented	Implemented
OPFL	1. ITP using ADS-B				<mark>√</mark>				
SNET	1. Short Term Conflict Alert implementation (STCA)				<mark>√</mark>				
	2. Area Proximity Warning (APW)				<mark>√</mark>				
	3. Minimum Safe Altitude Warning (MSAW)				<mark>√</mark>				
	4. Medium Term Conflict Alert (MTCA)				<mark>√</mark>				
	Performance Improvement Area 4: Efficie	nt Flig	ht Path	s	r	r			
ССО	1. Procedure changes to facilitate CCO						<mark>1</mark>		
	2. Airspace changes to facilitate CCO						<mark>1</mark>		
	3. PBN SIDs						<mark>1</mark>		
CDO	1. Procedure changes to facilitate CDO						1		
	2. Airspace changes to facilitate CDO						1		
	3. PBN STARs						1		
ТВО	1. ADS-C over oceanic and remote areas				<mark>√</mark>				
	2. CPDLC over continental areas				<mark>√</mark>				
	3. CPDLC over oceanic and remote areas				<mark>√</mark>				
	3. SATVOICE direct controller-pilot communication (DCPC)				<mark>√</mark>				

Table 2.1.2 ASBU B0 Implementation Status Summary

2.2 ASBU Block 1 Implementation Targets and Status

This section will be written after 2019. Appendix E is reserved for ASBU B1 ANRFs.

2.3 ASBU Block 2 Implementation Targets and Status

This section will be written after 2025. Appendix F is reserved for ASBU B2 ANRFs.

2.4 ASBU Block 3 Implementation Targets and Status

This section will be written after 2031. Appendix G is reserved for ASBU B3 ANRFs.

3. ICAO NACC Regional Aviation System Improvements (RASI) Status

The RPBANIP is aligned with GANP and provides guidance to States in the NACC region. The ICAO NACC RO also provides guidance to implement certain capabilities outside the ASBU scope, yet regionally important improvements. Currently 4 aerodrome associated NACC region specific improvements are identified and shown below. RASI ANRF for ICAO NACC Regional Initiatives is prepared and provided in Appendix H.

- Aerodrome certification Status: The process towards aerodrome certification has not been completed. A timeline is still to be determined.
- Heliport operational approval Status: Currently there is no approved or certified heliport. Approval for helicopter operations is given on a individual basis. A helipad is located at the Mount St. Johns Medical Center to assist with MEDIVAC.
- Visual aids for navigation Status: Implemented
- Aerodrome Bird/Wildlife Organization and Control Programme Status: Procedures are in place for the control of wildlife but not formalized in documentation. This programme is being developed and a date for implementation is to be determined.

4. Antigua and Barbuda's State Aviation System Improvements (SASI) Status

Antigua and Barbuda's State Aviation System Improvements (SASI) are broken into three categories; (1) Equipment upgrades; (2) Procedure upgrades; and (3) Infrastructure upgrades. The details of upgrades were recorded using SASI ANRFs and provided in Appendix I.

4.1 Equipment Upgrades

V. C. Bird Airport has embarked on a project to upgrade its Communication and Navigation equipment which have long past the recommended replacement dates.

A complete refurbishing of the control tower includes a completely new tower cab and modern radios and other equipment. The project is currently in the first phase and work is ongoing. A specific timeline is to be determined.

A new Doppler VOR and DME is currently being manufactured. This should be installed and operational by March of 2019. SASI ANRF for equipment upgrades is prepared and provided in Appendix I.

4.2 Procedure Upgrades

A number of procedural upgrades are currently being developed. These include new VOR Approaches, RNAV (GNSS) Approaches for both runway ends, SIDs and STARs. SASI ANRF for procedures upgrades is prepared and provided in Appendix I.

4.3 Infrastructure Upgrades

The following three infrastructure upgrades have been identified to address anticipated airport and airspace demand growth. SASI ANRF for infrastructure upgrades is prepared and provided in Appendix I.

- Airport Terminal Development Status: A new airport terminal was built and opened for operations in August 2015 to accommodate to anticipated increase in passenger usage.
- Airport RWY Rehabilitation and ramp extension Status: Major runway and ramp rehabilitation was carried out in 2013
- Control Tower upgrade Status: A project to replace the current control tower cab is currently in progress. Completion date still to be determined.

5. Antigua and Barbuda State ANP Next Review Schedule

The next review and revision of this document is scheduled in January 2019.

Appendix A: ANRF Explained

	Appendix A. Alter Explained
An ASBU ANRF shou	ld be completed for each applicable ASBU Module as follows:
PIA	The Performance Improvement Area (1, 2, 3 or 4) for the ASBU Module, as per the <i>NAM ASBU Handbook</i> .
Block - Module	The Module Designation for the ASBU Module, as per the <i>NAM ASBU Handbook</i> .
Date	The date when the form was completed or updated.
Module Description	The Summary Description for the ASBU Module, as per the <i>NAM ASBU Handbook</i> .
Element	The descriptive text for each Element, as per the <i>NAM ASBU Handbook</i> . It is not necessary to include the Defined, Derived from or Identified By information. Insert additional rows, if necessary, to accommodate all of the Elements listed for the ASBU Module.
Date Planned or Impl	emented The month and year when the Element was fully implemented or the year when it is planned for the Element to be fully implemented by all applicable States or at all applicable aerodromes. This field should be left blank if the Status for the Element is "Analysis Not Started" or "Not Applicable" for all States or aerodromes in the Region.
Status	The Need Analysis or Implementation status for the Element, in accordance with Table NAM ASBU III-1, III-2, III-3 or III-4. Indicate the status as follows:
	Not Started: if the Need Analysis has not been started for any of the States or aerodromes
	In Progress: if at least one Need Analysis has been started but none have yet been completed
	Need: if at least on Need Analysis has determined a requirement for the Element, but no implementation planning has yet been initiated
	Not Applicable: 1) if all of the Need Analyses completed to date have concluded the Element is not required, or 2) if the Element is not an aerodrome-related improvement and the Region has not adopted the improvement for region-wide implementation.
	Planning: if at least one implementation is in the Planning phase and no implementations have yet been completed.
	Developing: if at least one implementation is in the Developing phase but no implementations have yet been completed.
	Partially Implemented: if at least one, but not all, implementations have been completed.
	Implemented: if all of Needed implementations have been completed.
Status Details	Further information to support or explain the reported status. The reason(s) an Element was found to be "Not Applicable" for all the aerodromes (or States) in the Region. The reason(s) why the Need Analysis has not been completed for all or some of the aerodromes (or States) in the Region. Information on where implementation has or has not been completed (as appropriate) if the reported status is "Partially Implemented".

Achieved Benefits Describe the achieved benefits for the entire Module or particular Elements. The benefits can be quantitative or qualitative. The benefits should be described for the following 5 of the 11 Key Performance Areas (KPAs) defined the *Manual on Global Performance of the Air Navigation System* (Doc 9883):

Access & Equity: Improving the operating environment so as to ensure all airspace users have the right of access to ATM resources needed to meet their specific operational requirements; and ensuring that the shared use of the airspace for different airspace users can be achieved safely. Providing equity for all airspace users that have access to a given airspace or service. Generally, the first aircraft ready to use the ATM resources will receive priority, except where significant overall safety or system operational efficiency would accrue or national defence considerations or interests dictate by providing priority on a different basis.

Capacity: Improving the ability to meet airspace user demand at peak times and locations while minimizing restrictions on traffic flow. Responding to future growth by increasing capacity, efficiency, flexibility, and predictability while ensuring that there are no adverse impacts to safety and giving due consideration to the environment. Increasing resiliency to service disruption and minimising resulting temporary loss of capacity.

Efficiency: Improving the operational and economic cost effectiveness of gateto-gate flight operations from the airspace users' perspective. Increasing the ability for airspace users to depart and arrive at the times they select and fly the trajectory they determine to be optimum in all phases of flight.

Environment: Contributing to the protection of the environment by minimizing or reducing noise, gaseous emissions, and other negative environmental effects in the implementation and operation of the air navigation system.

Safety: Reducing the likelihood or severity of operational safety risks associated with the provision or use of air navigation services.

Implementation Challenges A description of any circumstances that have been encountered or are foreseen that might prevent or delay implementation. Challenges should be categorized and described under the applicable subject area.

Any further information as deemed appropriate.

Notes

Procedure changes to facilitate CDO Dec 15, 2013 Implemented Status Details Describe status. Date Planned/Implemented Dec 15, 2013 Status 2 Element Description Route changes to facilitate CDO Date Planned/Implemented Dec 15, 2013 Status Planning Status Details Describe status. Dec 15, 2013 Implemented						1	
Module Description: To use performance-based airspace and arrival procedures allowing an aircraft to fly its optimum profile using continuous descent operations. This will optimize throughput, allow fuel efficient descent profiles, and increase capacity in terminal areas. The application of PBN enhances CDO. Element Implementation Status Date Planned/Implemented Status Details Describe status. Date Planned/Implemented Status Details Describe status. Date Planned/Implemented Status Details Describe status. Date Planned/Implemented Moute changes to facilitate CDO Date Planned/Implemented Dec 15, 2013 Status Details Describe status. Date Planned/Implemented Dec 15, 2013 Status Details Describe status. Date Planned/Implemented Dec 15, 2013 Status Details Describe status. Date Planned/Implemented Dec 15, 2013 Date Planned/Implemented Dec 15, 2013 Describe status. Access and Equity Element 1: Describe if you can, else leave it blank. Element 3: Describe if you can, else leave it blank. Element 3: Describe if you can, else leave it blank. Capacity Efficiency			Antigua and	l Barbuda ASBU Air	Navigation l	Reporting Form (ANRF)	
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Avionics Implementation Procedures Availability Operational Approvals Notes							
Procedures Availability Operational Approvals Notes							
Operational Approvals Notes							
Notes	-						
			pprovals				
Provide notes if applicable.							
	Prov	vide notes	if applicable.				

Appendix B: ASBU ANRF Template

Appendix C: RASI and SASI ANRF Templates

RASI and SASI ANRF templates are the same with ASBU ANRF template with exception of the header as shown in this Appendix. The first header is for the ICAO NACC Regional Office specific improvements while the second header is for the State specific improvements.

Section C.1: Regional Aviation System Improvements (RASI) ANRF Header

Enter appropriate State Name and Date. Describe the Module (i.e., improvement group description.)

Antigua and Barbuda RASI Air Navigation Reporting Form (ANRF)									
ICAO NACC Regional Initiatives Date September 1, 2017									
Module Description: ICAO NACC RO has identified airport im	provemer	nts.							
	•								
Refer to the ASBU ANRF for the remaining sections (i.e., Element Implementation Status, Achieved Benefits,									
Implementation Challenges, and Notes)									

Section C.2: State Aviation System Improvements (RASI) ANRF Header

Enter appropriate State Name, Upgrades category (i.e., Equipment, Procedure, Infrastructure, etc.), Date. Describe the Module (i.e., Upgrades category description.)

Antigua and Barbuda SASI Air Navigation Reporting Form (ANRF)									
Infrastructure Upgrades Date September 1, 2017									
Module Description: Describe module.									
Refer to the ASBU ANRF for the remaining sections (i.e., Elemen	Refer to the ASBU ANRF for the remaining sections (i.e., Element Implementation Status, Achieved Benefits,								

Implementation Challenges, and Notes)

Antigua and Barbuda ASBU Air Navigation Reporting Form (ANRF) PIA 1 Block - Module B0 - ACDM Date November 06, 2018 Module Description: To implement collaborative applications that will allow the sharing of surface operations data among the different stakeholders on the airport. This will improve surface traffic management reducing delays on movement and manoeuvring areas and enhance safety, efficiency and situational awareness. **Element Implementation Status** Status **Element Description:** Date Interconnection between aircraft operator and ANSP Planned/Implemented Implemented November 2016 systems to share surface operations information **Status Details** During the busy period i.e. during the months of December and January, Air Traffic Control communicates with the airlines any flow control information that will be implemented to streamline the flow of traffic. They are made aware that some delay will be incurred. 2 **Element Description:** Date Status Interconnection between aircraft operator and airport Planned/Implemented operator systems to share surface operations November 2016 Implemented information **Status Details** The ABAA AOC daily issues parking positions for the various airlines and shares this information with the airlines and the Air Traffic Services via e-mail. Any delays or changes are communicated as necessary. **Element Description:** Status 3 Date Planned/Implemented Implemented Interconnection between airport operator and ANSP November 2016 systems to share surface operations information **Status Details** The ABAA through it's Operations department collaborates with the Air Traffic Services whenever there are plans to conduct repair works on or near runway and ramp areas. This is done through face to face meetings and emails. **Element Description:** 4 Date Status Interconnection between airport operator, aircraft Planned/Implemented Implemented operator and ANSP systems to share surface November 2016 operations information **Status Details** These three entities collaborate on two major occasions annually; 1) during the hurricane season which runs from June to November, there are planned joint meetings to ensure timely preparation are in place in the event of pending storms that may disrupt operations and 2) during busy winter tourist season when it is anticipated that there will be an increase in airline and private flight operations, ramp parking space has to be coordinated to reduce bottleneck and conjection.

Appendix D: Antigua and Barbuda ASBU Block 0 ANRFs

5th Edition GANP 2016

5	Element Description:	Date	Status								
	Collaborative departure queue management Planned/Implemented II										
		November 2016									
	Status Details										
	During the busy period i.e. during the months of December and January, Air Traffic Control										
	communicates with the airlines any flow control information that will be implemented to streamline										
	the flow of traffic. With slot times being issued the airlin	ne will coordinate their start-u	<mark>ip and taxi</mark>								
	times thus reducing unnecessary fuel burn on the grour	<mark>ıd.</mark>									
Ac	hieved Benefits										
Ас	cess and Equity										
Са	pacity										
Eff	iciency – Greater efficiency in operations										
En	vironment										
Saj	fety – Improves safety										
Im	plementation Challenges										
Gro	ound system Implementation										
Avi	ionics Implementation										
Pro	ocedures Availability										
Ор	erational Approvals										
No	tes – It must be noted that the activities of Element 5, t	his information is also in colla	boration with								
the	e adjacent airspaces which includes the Piarco Center wh	nich controls the FIR.									

	<mark>Antigua and Barbuda</mark> ASBU Air Navigatio	n Reporting Form (ANR	F)
PIA	1 Block - Module B0 - APTA	Date November 6, 20	018
Мо	dule Description: The use of Performance-based Navigation	ion (PBN) and ground-b	ased augmentation
sys	tem (GBAS) landing system (GLS) procedures will enhance	the reliability and pred	ictability of
арр	proaches to runways, thus increasing safety, accessibility a	and efficiency. This is po	ssible through the
арр	plication of basic global navigation satellite system (GNSS)	, Baro-vertical navigatio	n (VNAV), satellite-
bas	ed augmentation system (SBAS) and GLS. The flexibility in	herent in PBN approach	n design can be
exp	loited to increase runway capacity.		
Ele	ment Implementation Status		
1	Element Description:	Date	Status
	PBN approach procedures with vertical guidance to	Planned/Implemented	l <mark>Partially</mark>
	LNAV/VNAV minima	April 2013	Implemented
	Status Details		
	RNAV Approaches procedures with LNAV (no VNAV) we	· · ·	
	Procedures have been developed for RWY 25 but have n		<mark>ed. It is anticipated</mark>
	that implementation will take place in the first quarter o	<mark>f 2019.</mark>	
2	Element Description:	Date	Status
	PBN approach procedures with vertical guidance to	Planned/Implemented	
	LPV minima	Enter date if applicable	2
	Status Details		
	N/A		
3	Element Description:	Date	Status
	PBN approach procedures without vertical guidance to	Planned/Implemented	
	LNAV minima	Enter date if applicable	2
	Status Details		
	N/A		
4	Element Description:	Date	Status
	GBAS Landing System (GLS) procedures to CAT I	Planned/Implemented	_
	minima	Enter date if applicable	2
	Status Details		
-	nieved Benefits		
	ress and Equity		
	pacity – increases capacity		
	ciency – improves efficiency		
	vironment		
-	ety – enhances safety		
-	plementation Challenges		
	ound system Implementation		
	onics Implementation		
Pro	cedures Availability		

Operational Approvals – Delays incurred in the implementation of RWY 25 RNAV (GNSS) approaches

Notes

Due to duplications in the ICAO ICARD Data Base for the naming of waypoints the implementation of the RNAV approach for RWY 25 has been delayed.

		Antigua and Ba	<mark>ırbuda</mark> ASBU Air Navi	gation Repo	orting Form (ANRF)	
PIA	1	Block - Module	B0 - RSEQ	Date	November 6, 2018	
Мо	dule Descri	ption: To manage	arrivals and departure	es (including	time-based metering	g) to and from a
mu	lti-runway a	erodrome or locati	ons with multiple dep	endent run	ways at closely proxir	mate
		•	he inherent runway c	apacity.		
Ele	ment Imple	mentation Status				
1	Element Description:			Date		Status
	AMAN via controlled time of arrival to a reference fix				ed/Implemented	<mark>N/A</mark>
				<mark>Enter</mark>	date if applicable	
	Status Deta					
	<mark>Enter statu</mark>					Γ
2	Element D	-		Date		Status
	Departure	management			ed/Implemented	<mark>N/A</mark>
-				<mark>Enter</mark>	date if applicable	
	Status Deta					
-	Enter statu					
3	Element Do	-		Date		Status
	Departure	flow management			ed/Implemented	<mark>N/A</mark>
-	Chatura Date	-:!-		Enter	date if applicable	
	Status Deta Enter statu					
4				Date		Status
4	Element De Point merg	-			ed/Implemented	Status <mark>N/A</mark>
	Formerg	,e			date if applicable	
ŀ	Status Deta	ails				
	Enter statu					
Act	nieved Bene					
-	cess and Equ					
	pacity	, cy				
	iciency					
	vironment					
Saf						
-	-	n Challenges				
-		Implementation				
	onics Impler	•				
	ocedures Ava					
	erational Ap	,				
Not	•					
		not required due to	o a single runway oper	ation in Ant	igua.	

		Antigua and Ba	<mark>irbuda</mark> ASBU Air Naviga	ion Repo	orting Form (ANRF)	
PIA	1	Block - Module	BO - SURF	Date	November 6, 2018	
Mo	dule Descri	ption: First levels of	of advanced-surface mov	ement gi	uidance and control s	ystems (A-
SM	GCS) provid	es surveillance and	alerting of movements	of both ai	ircraft and vehicles at	the aerodrome
thu	is improving	; runway/aerodrom	e safety.			
Aut	tomatic dep	endent surveillance	e-broadcast (ADS-B) info	mation is	s used when available	e (ADS-B APT).
		1 1	used for low-visibility op	rations.		
Ele	ment Imple	mentation Status				
1	Element D	escription:		Date		Status
		with at least one co	operative surface		ed/Implemented	N/A
	surveilland	e system		Enter	date if applicable	
	Status Det					
	Enter statu					- <u>-</u>
2		escription:		Date	_	Status
	ADS-B APT				ed/Implemented	N/A
				Enter	date if applicable	
	Status Det					
	Enter statu					
3	Element Description:			Date		Status
	A-SMGCS alerting with flight identification informatio				ed/Implemented	N/A
				Enter	date if applicable	
	Status Det					
	Enter statu					
4		escription:		Date		Status
	EVS for tax	i operations			ed/Implemented	N/A
	.			Enter	date if applicable	
	Status Det					
_	Enter statu			1		
5		escription:		Date		Status
	Airport ver	nicles equipped wit	n transponders		ed/Implemented	N/A
		- 11-		Enter	date if applicable	
	Status Det					
A	Enter statu					
	nieved Bene					
	ess and Equ	lity				
	pacity					
	iciency					
	vironment					
-	ety					
		on Challenges				
Gro	ound system	Implementation				

Avionics Implementation

Procedures Availability

Operational Approvals

Notes

Not a requirement since Antigua has good weather 80% of the time.

		Antigua and Ba	<mark>irbuda</mark> ASBU Air Navigat	ion Repo	orting Form (AN	NRF)	
PIA	1	Block - Module	B0 - WAKE	Date	November 6,	. <mark>2018</mark>	
Мо	dule Descri	ption: Improved th	roughput on departure	nd arriv	al runways thro	ough optimized wake	
turl	bulence sep	aration minima, rev	vised aircraft wake turbu	ence cat	egories and pro	ocedures.	
Ele	ment Imple	mentation Status					
1	Element D	escription:		Date		Status	
	New PANS-ATM wake turbulence categories and			Plann	ed/Implement	ted Implemented	
	separation minima			<mark>Nove</mark>	<mark>mber 2016</mark>		
-	Status Det						
	The applica	ation of wake turbu	lence separation has been	ome mo	re necessary. N	Najor ramp expansion	
	and inclusi	on of two new taxi	ways significantly reduce	runway	occupancy time	es.	
2	Element D	escription:		Date		Status	
	Dependent	t diagonal paired ap	proach procedures for	Plann	ed/Implement	ted N/A	
	parallel rur	ways with centreli	nes spaced less than 760	Enter	date if applical	ble	
	meters (2,5	500 feet) apart					
	Status Details						
	Enter statu	s details					
3	Element D	escription:		Date		Status	
	Wake independent departure and arrival operations			Plann	ed/Implement	ted N/A	
	(WIDAO) for parallel runways with centrelines spaced			Enter	date if applical	ble	
	less than 760 meters (2,500 feet) apart						
	Status Det	ails					
	Enter statu	s details					
4	Element D	escription:		Date		Status	
	Wake turb	ulence mitigation for	or departures (WTMD)	Plann	ed/Implement	ted N/A	
	procedures	s for parallel runwa	ys with centrelines	Enter	date if applical	ble	
	spaced less than 760 meters (2,500 feet) apart based						
	on observe	ed crosswinds					
	Status Details						
	Enter statu	s details					
5	Element D	escription:		Date		Status	
	6 wake tur	bulence categories	and separation minima	Plann	ed/Implement	ted N/A	
-	Status Det	ails				I	
Ach	nieved Bene	fits					
Асс	ess and Equ	ity					
Сар	pacity						
Effi	ciency						
Env	vironment						

Juicty

Implementation Challenges

Ground system Implementation

Avionics Implementation

Procedures Availability

Operational Approvals

Notes

Due to the configuration of the single RWY at V. C. Bird Airport, i.e. 1) displaced landing threshold, 2) departures permitted from intermediate parts of the runway and the wide range of types of aircraft (B777 to C172) utilizing the runway, the application of wake turbulence separation is necessary. In addition, landing aircraft no longer needs to backtrack to the main ramp for parking, thus runway occupancy time is reduced.

		Antigua and Barbuda ASBU Air	Navigation Repo	orting Form (ANRF)	
PIA	2	Block - Module B0 - AMET	Date	<mark>November 6, 2018</mark>	
Mo	odule Descri	ption: Global, regional and local me	eteorological info	ormation:	
a)) forecasts	provided by world area forecast cer	tres (WAFC), vol	canic ash advisory cer	ntres (VAAC) and
	tropical cy	clone advisory centres (TCAC);			
b) aerodrom	e warnings to give concise informat	ion of meteorolo	gical conditions that o	could adversely
	affect all a	ircraft at an aerodrome including w	vind shear; and		
c)) SIGMETs t	o provide information on occurrence	ce or expected oc	currence of specific e	nroute weather
	phenome	na which may affect the safety of ai	rcraft operations	and other operationa	al
	meteorolo	gical (OPMET) information, includir	ng METAR/SPECI	and TAF, to provide r	outine and
	special ob	servations and forecasts of meteoro	ological condition	s occurring or expect	ed to occur at
	the aerod	rome.			
		n supports flexible airspace manag	•		ss and
		ecision making, and dynamically op			
		cludes elements which should be vi			orological
		at can be used to support enhanced	l operational effic	ciency and safety.	
	-	mentation Status			
1	Element D	escription:	Date		Status
	WAFS			ed/Implemented	Implemented
			Nove	mber 2013	
	Status Det				
	-	e currently being installed.			
2	Element D	escription:	Date		Status
	IAVW		Plann	ed/Implemented	N/A
	Status Det				
3	Element D	•	Date	_	Status
	TCAC fored	asts		ed/Implemented	Implemented
			Nove	mber 2017	
	Status Det	ails			
4	Element D	ascription:	Date		Status
4	Aerodrom			ed/Implemented	Implemented
	Aerouronn	e warnings		st 2018	implementer
	Status Det	ails	7454	51 2010	
5	Element D	escription:	Date		Status
		r warnings and alerts	Planr	ed/Implemented	Implemented
			Augu	st 2018	
	Status Det	ails			1

6	Element Description:	Date	Status
	SIGMET	Planned/Implemented	Implemented
		November 2000	
	Status Details		
7	Element Description:	Date	Status
	Other OPMET information (METAR, SPECI and/or TAF)	Planned/Implemented	Implemented
		November 2000	
	Status Details		
8	Element Description:	Date	Status
	QMS for MET	Planned/Implemented	Implemented
		November 2016	
	Status Details		
	Implemented but not ISO certified		
Ac	hieved Benefits		
Ac	cess and Equity		
Са	pacity		
Eff	iciency – improves efficiency		
En	vironment		
Saj	fety – enhances safety		
Im	plementation Challenges		
Gro	ound system Implementation -		
Av	ionics Implementation		
Pro	ocedures Availability		
Ор	erational Approvals		
No	tes		
Th	e Antigua and Barbuda MET service has made significant r	progress in implementing the	ese elements.

	Antigua and Barbuda ASBU Air Navigation Reporting Form (ANRF)						
PIA	A 2 Block - Module B0 - DATM	Date November 6, 201	8				
Мо	dule Description: The initial introduction of digital proc	essing and management of	information, from				
ori	gination to publication, through aeronautical information	n service (AIS)/aeronautical	information				
ma	nagement (AIM) implementation, use of aeronautical ex	change model (AIXM), migr	ation to				
ele	ctronic aeronautical information publication (AIP) and be	etter quality and availability	of data.				
Ele	ment Implementation Status						
1	Element Description:	Date	Status				
	Standardized Aeronautical Information Exchange	Planned/Implemented	Partially				
	Model (AIXM)	March 2015	Implemented				
	Status Details						
	Areas common to the regional Notam Office are impler	nented however there are s	some areas to be				
	implemented at the State level.						
2	Element Description:	Date	Status				
	eAIP	Planned/Implemented	Implemented				
		January 2017					
	Status Details						
	As of 2017 the Eastern Caribbean AIP is available digita	ly and is password sensitive	e to all the islands				
	of the Eastern Caribbean						
3	Element Description:	Date	Status				
	Digital NOTAM	Planned/Implemented	Planning				
		March 2019					
	Status Details						
	Depending on TTPP						
4	Element Description:	Date	Status				
	eTOD	Planned/Implemented	Planning				
		June 2019					
	Status Details						
	Analysis as to the need for this element is ongoing.						
5	Element Description: WGS-84	Date	Status				
		Planned/Implemented	Implemented				
		January 2014					
	Status Details						
	Enter status details						
		I					
6	Element Description:	Date	Status				
	QMS for AIM	Planned/Implemented	Partially				
		2020	Implemented				

Status Details

This is an ongoing project which started in 2014. I was initially a joint project with the Piarco AIS which was intended to be a regional QMS. However, due to technical issues was abandoned.

Achieved Benefits	
Achieved Benefits	
Access and Equity	
Capacity	
Efficiency	
Environment	
Safety	
Implementation Challenges	
Ground system Implementation	
Avionics Implementation	
Procedures Availability	
Notes	

		-	arbuda ASBU Air Navig	ation Repo		
PIA	2	Block - Module	B0 - FICE	Date	November 6, 2018	
Mo	dule Descri	otion: To improve	coordination between	air traffic s	service units (ATSUs)	by using ATS
inte	erfacility dat	a communication	(AIDC) defined by ICAO	s Manual o	of Air Traffic Services	Data Link
• •	-	-	ional benefit is the imp	oved effic	iency of the transfer	of
cor	nmunicatior	i in a data link envi	ironment.			
Ele	ment Imple	mentation Status				
1	Element De	Element Description:				Status
	AIDC to pro	ovide initial flight d	ata to adjacent ATSUs	Plann	ed/Implemented	Not Started
				Enter	date if applicable	
	Status Deta	ails				
2	Element D	escription:		Date		Status
	AIDC to up	date previously co	ordinated flight data		ed/Implemented	Not Started
				Enter	date if applicable	
	Status Deta	ails				
3	Element Description:			Date		Status
	AIDC for co	ntrol transfer		Plann	ed/Implemented	Not Started
				Enter	date if applicable	
	Status Deta	ails				
	Enter statu	s details				
4	Element D	•		Date		Status
		-	information to the Nex		ed/Implemented	Not Started
	Data Autho			Enter	date if applicable	
	Status Deta					
	Enter statu					
Acł	nieved Bene	fits				
Асс	ess and Equ	ity				
Сар	pacity					
Effi	ciency					
Env	vironment					
Saf	ety					
Im	olementatio	n Challenges				
Gro	ound system	Implementation				
Avi	onics Impler	nentation				
Pro	cedures Ava	ilability				
On	erational Ap	provals				
<u> </u>						

			ir Navigation Reporting Form (ANRI	-)		
PIA	A 3	Block - Module B0 - ACAS	Date November 6, 20	18		
			rovements to existing airborne collis			
-			naintaining existing levels of safety.			
			where there is a breakdown of sepa	aration.		
Ele	ment Implementation Status					
1	Element Description:		Date	Status		
	ACAS II (TCAS version 7.1)		Planned/Implemented	N/A		
			Enter date if applicable			
	Status Det	ails				
	Enter statu	s details				
2	Element D	•	Date	Status		
	AP/FD fund	tion	Planned/Implemented	-		
			Enter date if applicable			
	Status Det					
	Enter statu	s details		1		
3	Element D	•	Date	Status		
	TCAP funct	ion	Planned/Implemented			
			Enter date if applicable			
	Status Det	ails				
	Enter state					
	hieved Bene					
Ас	cess and Equ	ity				
Са	pacity					
Eff	iciency					
En	vironment					
Saj	fety					
Im	plementatio	n Challenges				
Gro	ound system	Implementation				
Avi	ionics Impler	nentation				
Pro	ocedures Ava	nilability				
Ор	erational Ap	provals				
No	tes					

	Antigua and Barbuda ASBU Air Navigation Reporting Form (ANRF)					
PIA	3	Block - Module	BO - ASEP	Date	November 6, 2018	
Мо	dule Descrij	otion: Two air traf	fic situational awareness (ATSA) a	pplications which will	enhance safety
and	l efficiency b	y providing pilots	with the means to enhanc	e traffic	situational awarenes	s and achieve
qui	cker visual a	cquisition of targe	ts:			
a) /	AIRB (basic a	irborne situational	awareness during flight o	peratio	ns).	
-		eparation on appro	bach).			
Ele	ment Implei	mentation Status				_
1	Element De	escription:		Date		Status
	ATSA-AIRB Planned/Implemented Not Star				Not Started	
	Enter date if applicable					
	Status Deta					
	Enter statu			1		
2	Element De	escription:		Date		Status
	ATSA-VSA				ed/Implemented	Not Started
				Enter	date if applicable	
	Status Deta					
	Enter statu					
_	nieved Bene					
	ess and Equ	ity				
	pacity					
Effi	ciency					
Env	vironment					
Saf	•					
		n Challenges				
	-	Implementation				
	onics Implen					
	cedures Ava					
Ор	erational Ap	provals				
No	tes					

	Antigua and Barbuda ASBU Air Navigati	on Reporting Form (ANRF)	
PIA	3 Block - Module B0 - ASUR	Date November 6, 2018	
Мо	dule Description: To provide initial capability for lower	cost ground surveillance supp	orted by new
tec	nnologies such as ADS-B OUT and wide area multilaterat	ion (MLAT) systems. This capa	ability will be
exp	ressed in various ATM services, e.g. traffic information,	earch and rescue and separa	tion provision.
Ele	ment Implementation Status		
1	Element Description:	Date	Status
	ADS-B	Planned/Implemented	Planning
		2019	
	Status Details		
	Trinidad and Tobago is leading a regional initiative to as	sess the feasibility of acquisit	ion on a
	regional level.		-
2	Element Description:	Date	Status
	MLAT	Planned/Implemented	N/A
		None	
	Status Details		
	Enter status details		
Acł	ieved Benefits		
Асс	ess and Equity		
Сар	pacity		
Effi	ciency		
Env	ironment		
Saf	ety		
Im	elementation Challenges		
Gro	und system Implementation		
Avi	onics Implementation		
Pro	cedures Availability		
Ор	erational Approvals		
No	es		

		Antigua and Ba	arbuda ASBU Air Navigat	ion Repo	orting Form (ANRF)	
PIA	3	Block - Module	B0 - FRTO	Date	November 6, 2018	
Mo	dule Descri	ption: To allow the	e use of airspace which w	ould oth	erwise be segregated	l (i.e. special use
airs	space) along	with flexible routin	ng adjusted for specific tr	affic pat	terns. This will allow	greater routing
pos	ssibilities, re	ducing potential co	ongestion on trunk routes	and bus	y crossing points, res	ulting in
	-	engths and fuel bu	rn.			
Ele	•	mentation Status				
1	Element D	•		Date		Status
	CDM incorporated into airspace planning				ed/Implemented	Partially
				Decei	mber 2016	implemented
	Status Deta					
-	Enter statu					
2	Element D	-		Date		Status
	Flexible Use of Airspace (FUA)				ed/Implemented	Developing
				June	2014	
	Status Det					
	Enter statu					
3	Element D	•		Date		Status
	Flexible rou	lting			ed/Implemented	N/A
	Chature Dat			Enter	date if applicable	
	Status Det					
_	Enter statu			Data		Chatura
4	Element D	-	coivo ro routo dooronoo	Date	ad /Implantad	Status
	CPDLC used	a to request and re	ceive re-route clearance		ed/Implemented date if applicable	N/A
	Status Deta			Enter		
	Enter statu					
۸cl	hieved Bene					
	cess and Equ					
	pacity	ity				
	iciency					
	vironment					
Saf						
	,	n Challenges				
		Implementation				
	ionics Impler					
	ocedures Ava					
0						
	erational Ap	nrovals				

		Antigua and Barbuda ASBU Air Nav	igation Reporting Form (ANRF)	
PIA	A 3	Block - Module B0 - NOPS	Date November 6, 2018	
Мо	dule Descrip	otion: Air traffic flow management (ATI	FM) is used to manage the flow o	f traffic in a way
tha	nt minimizes	delays and maximizes the use of the en	tire airspace. Collaborative ATFM	can regulate
tra	ffic flows inv	olving departure slots, smooth flows ar	nd manage rates of entry into airs	pace along
tra	ffic axes, ma	nage arrival time at waypoints or flight	information region (FIR)/sector b	oundaries and
re-i	route traffic	to avoid saturated areas. ATFM may als	so be used to address system disr	uptions including
a ci	risis caused b	by human or natural phenomena.		
Ele	ment Impler	mentation Status		
1	Element De	escription:	Date	Status
	Sharing pre	diction of traffic load for next day	Planned/Implemented	Implemented
			December 2016	
	Status Deta	ails		
	Enter statu	s details		
2	Element De	•	Date	Status
	Proposing a	alternative routings to avoid or minimiz	e Planned/Implemented	Implemented
	ATFM delay		December 2016	
	Status Deta	ails		
	Enter statu			
Acł	hieved Bene	fits		
Acc	cess and Equ	ity		
Сар	pacity			
Effi	iciency			
Env	vironment			
Saf	fety			
Imp	plementatio	n Challenges		
Gro	ound system	Implementation		
Avi	ionics Implen	nentation		
Pro	ocedures Ava	ilability		
Ор	erational Ap	provals		
No	tes			
Thi	s is a continu	ious process in conjunction with the ne	ighbouring airspaces which is cor	istantly being
rev	vised for grea	ter efficiency.		

		Antigua and Ba	rbuda ASBU Air Navig	ation Repo	rting Form (ANRF)	
PIA	3	Block - Module	B0 - OPFL	Date	November 6, 2018	
Мо	dule Descri	ption: To enable a	ircraft to reach a more	satisfactor	y flight level for fligh	t efficiency or to
avo	id turbulend	ce for safety. The m	nain benefit of ITP is fue	el/emission	s savings and the up	lift of greater
pay	loads.					
Ele	ment Imple	mentation Status				
1	Element D	escription:		Date		Status
	ITP using A	DS-B		Plann	ed/Implemented	N/A
Ī	Status Deta	ails		·		·
	Enter statu	s details				
Ach	ieved Bene	fits				
Асс	ess and Equ	ity				
Сар	acity					
Effi	ciency					
Env	ironment					
Saf	ety					
Imp	olementatio	n Challenges				
Gro	und system	Implementation				
Avi	onics Impler	nentation				
Pro	cedures Ava	nilability				
Оре	erational Ap	provals				
Not	es					

		Antigua and Ba	<mark>irbuda</mark> ASBU Air Na	avigation Repo	orting Form (ANRF)		
PIA	3	Block - Module	BO - SNET	Date	November 6, 2018		
con war mal rem	trollers of p rnings (APW ke an essent nains human	otential risks to flig) and minimum saf ial contribution to centred.	ght safety. Alerts fro e altitude warnings	om short-term s (MSAW) are p	e to provide timely al conflict alert (STCA), proposed. Ground-ba ng as the operational	area proximity sed safety nets	
1	ement Implementation Status Element Description: D			Date		Status	
-		Conflict Alert (STC	A)		ed/Implemented	N/A	
	Status Deta	ails					
2	Element De	escription:		Date		Status	
	Area Proxin	nity Warning (APW	()	Plann NONE	ed/Implemented	N/A	
_	Status Deta	ails					
3	Element De	escription:		Date		Status	
	Minimum S	afe Altitude Warni	ng (MSAW)	Plann NONE	ed/Implemented	N/A	
	Status Deta	ails					
4	Element De	escription:		Date		Status	
	Medium Te	rm Conflict Alert (l	MTCA)	Plann NONE	ed/Implemented	N/A	
-	Status Deta	ails					
Ach	nieved Bene	fits					
	ess and Equ	ity					
	pacity						
	ciency						
	ironment						
Safe		Challen and					
		n Challenges					
	-	Implementation					
~~~	Avionics Implementation						
Pro	Procedures Availability Operational Approvals						

	Antigua and Barbuda ASBU Air Navigation Reporting Form (ANRF)							
PIA	4 Block - Module B0 - CCO	Date November 6, 202	18					
Мо	Module Description: To implement continuous climb operations in conjunction with performance-							
based navigation (PBN) to provide opportunities to optimize throughput, improve flexibility, enable fuel-								
efficient climb profiles, and increase capacity at congested terminal areas. The application of PBN								
enł	enhances CCO.							
Ele	Element Implementation Status							
1								
	Procedure changes to facilitate CCO Planned/Implemented Developing							
		June 2015						
	Status Details							
	This project commenced in June 2015 and is in t	ne final stages of development we	orking towards					
-	implementation in the first quarter of 2019							
2	Element Description:	Date	Status					
	Airspace changes to facilitate CCO	Planned/Implemented	Developing					
	June 2015							
	Status Details This project commenced in June 2015 and is in t	be final stages of development w	orking towards					
	implementation in the first quarter of 2019.	the final stages of development w	orking towards					
3	Element Description:	Date	Status					
5	PBN SIDs	Planned/Implemented	Developing					
		June 2015	Developing					
	Status Details							
	This project commenced in June 2015 and is in t	ne final stages of development we	orking towards					
	implementation in the first quarter of 2019							
Acl	nieved Benefits							
Асс	ess and Equity							
Сар	pacity							
Effi	ciency							
Enν	vironment							
Saf								
	plementation Challenges							
	ound system Implementation							
	onics Implementation							
	cedures Availability							
	erational Approvals							
No	tes							

	Antigua and Barbuda ASBU Air Nav	vigation Reporting Form (ANRF)					
PIA	4 Block - Module B0 - CDO	Date November 6, 2018					
Мо	Module Description: To use performance-based airspace and arrival procedures allowing an aircraft to						
fly its optimum profile using continuous descent operations. This will optimize throughput, allow fuel							
	efficient descent profiles, and increase capacity in terminal areas. The application of PBN enhances CDO.						
Ele	ment Implementation Status						
1	Element Description: Date Status						
	Procedure changes to facilitate CDO Planned/Implemented Developin						
	June 2015						
	Status Details						
	This project commenced in June 2015 and is in the	e final stages of development wor	king towards				
	implementation in the first quarter of 2019						
2	Element Description:	Date	Status				
	Airspace changes to facilitate CDO	Planned/Implemented	Developing				
		June 2015					
	Status Details	с. н					
	This project commenced in June 2015 and is in the	e final stages of development wor	king towards				
2	implementation in the first quarter of 2019 Element Description:	Data	Status				
3	PBN STARs	Date Planned/Implemented	Developing				
		June 2015	Developing				
	Status Details						
	This project commenced in June 2015 and is in the	e final stages of development wor	king towards				
	implementation in the first quarter of 2019						
Acl	nieved Benefits						
Асс	ress and Equity						
	pacity						
	ciency						
	vironment						
Saf							
	plementation Challenges						
	ound system Implementation						
	onics Implementation						
	cedures Availability						
-	erational Approvals						
No	tes						

		Antigua and Ba	rbuda ASBU Air Na	vigation Repo	orting Form (ANRF)	
PIA	4	Block - Module	B0 - TBO	Date	November 6, 2018	
cor	-	s in air traffic servi		• •	supporting surveilland uting, reduced separa	
Ele	ment Impler	nentation Status				
1	Element Description:		Date		Status	
	ADS-C over oceanic and remote areas			ned/Implemented date if applicable	N/A	
	Status Deta	nils				
	Enter statu	s details				
2	Element De	escription:		Date		Status
	CPDLC over	continental areas			ed/Implemented date if applicable	N/A
	Status Deta	nils				
	Enter status	s details				
3	Element De	escription:		Date		Status
	CPDLC over	oceanic and remo	te areas		ed/Implemented date if applicable	N/A
	Status Deta	nils				
	Enter statu	s details				
4	Element De	escription:		Date	Date	
	SATVOICE o	lirect controller-pi	ot communication	Plann	ed/Implemented	N/A
	(DCPC)		Enter	Enter date if applicable		
	Status Details					
	Enter status	s details				
Acl	nieved Benet	fits				
Асс	ess and Equi	ity				
Ca	pacity					
Eff	iciency					
En	vironment					
Saf	ety					
Im	plementatio	n Challenges				
Gro	ound system	Implementation				
Avi	onics Implen	nentation				
Pro	ocedures Ava	ilability				
Ор	erational Ap	provals				

Appendix E: Antigua and Barbuda ASBU Block 1 ANRFs Insert ASBU B1 ANRFs in the future.

Appendix F: Antigua and Barbuda SBU Block 2 ANRFs

Insert ASBU B2 ANRFs in the future.

Appendix G: Antigua and Barbuda ASBU Block 3 ANRFs

Insert ASBU B3 ANRFs in the future.

# Appendix H: Antigua and Barbuda RASI ANRFs

TC	Antigua and Barbuda RASI Air Na					
	AO NACC Regional Initiatives	Date September 1, 2017				
	dule Description: ICAO NACC RO has identified airp	port improvements.				
Ele	ment Implementation Status					
1	Element Description:	Date Planned/Implemented	Status			
	Aerodrome certification	Dec 2019	Developing			
	Status Details					
	ICAO NACC region has a goal to have CAR aerodrom	nes in its regional ANP Table AOP I-1	be certified. V.C			
	Bird International is in the process of being certified.		- 1			
2	Element Description:	Date Planned/Implemented	Status			
	Heliport operational approval	Sep 2017	Implemented			
	Status Details					
	ICAO NACC region has a goal to have CAR heliports					
	in Antigua and Barbuda there is no approved heliport.					
	hospital to assist with MEDIVAC. There is also a helip	pad located near the coast where sightse	eing tours			
_	originate.					
3	Element Description:	Date Planned/Implemented	Status			
	Visual aids for navigation	Sep 2017	Implemented			
	Status Details					
ICAO NACC region has a goal to have CAR airports in its ANP Table AOP I-1 compliant with						
	requirements. This capability is implemented at V. C.		Gr (			
4	Element Description:	Date Planned/Implemented Dec 2018	Status			
	Aerodrome Bird/Wildlife Organization and Control Programme	Dec 2018	Developing			
	6					
	<b>Status Details</b> ICAO NACC region has a goal to have CAR airports in its ANP Table AOP I-1 have an aerodrome					
		n ite AND Table AOD I 1 have an acres	Iroma			
	bird/wildlife organization and control programme. An					
Ac	bird/wildlife organization and control programme. An this issue.					
	bird/wildlife organization and control programme. An this issue. hieved Benefits					
Ace	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity	tigua and Barbuda is developing the ma	anual to address			
Ace Ele	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity ment 1 - Aerodrome certification: International operator	tigua and Barbuda is developing the ma	anual to address			
Aca Ele not	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity ment 1 - Aerodrome certification: International operator certified	tigua and Barbuda is developing the ma	erodromes that ar			
Aca Ele not Ele	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity ment 1 - Aerodrome certification: International operator certified ment 2. Heliport operational approval: International operator	tigua and Barbuda is developing the ma	erodromes that ar			
Aca Ele not Ele are	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity ment 1 - Aerodrome certification: International operator certified ment 2. Heliport operational approval: International operator not approved	tigua and Barbuda is developing the ma rs may not be permitted to operate to ae erators may not be permitted to operate	erodromes that ar to heliports that			
Aca Ele not Ele are Ele	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity ment 1 - Aerodrome certification: International operator certified ment 2. Heliport operational approval: International oper not approved ment 3. Visual aids for navigation: International operator	tigua and Barbuda is developing the ma rs may not be permitted to operate to ae erators may not be permitted to operate	erodromes that ar to heliports that			
Acc Ele not Ele are Ele are	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity ment 1 - Aerodrome certification: International operator certified ment 2. Heliport operational approval: International operator not approved ment 3. Visual aids for navigation: International operator not compliant with Annex 14	tigua and Barbuda is developing the ma rs may not be permitted to operate to ae erators may not be permitted to operate	erodromes that ar to heliports that			
Accentric Electric	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity ment 1 - Aerodrome certification: International operator certified ment 2. Heliport operational approval: International oper not approved ment 3. Visual aids for navigation: International operator	tigua and Barbuda is developing the ma rs may not be permitted to operate to ae erators may not be permitted to operate	erodromes that ar to heliports that			
Acc Ele not Ele are Ele are Ca	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity ment 1 - Aerodrome certification: International operator certified ment 2. Heliport operational approval: International operator not approved ment 3. Visual aids for navigation: International operator not compliant with Annex 14 pracity: No report	tigua and Barbuda is developing the ma rs may not be permitted to operate to ac erators may not be permitted to operate ors may not be permitted to operate to a	erodromes that ar to heliports that erodromes that			
Acc Ele not Ele are Ele <u>are</u> <i>Ca</i> <i>Eff</i> Ele	bird/wildlife organization and control programme. An this issue. hieved Benefits cess and Equity ment 1 - Aerodrome certification: International operator certified ment 2. Heliport operational approval: International operator not approved ment 3. Visual aids for navigation: International operator not compliant with Annex 14 pacity: No report iciency	tigua and Barbuda is developing the ma rs may not be permitted to operate to ac erators may not be permitted to operate ors may not be permitted to operate to a	erodromes that ar to heliports that erodromes that			

#### Safety

Element 1 - Aerodrome certification: Certification should be contingent upon the airport complying with applicable ICAO SARPs. Certification and the associated regulatory oversight should increase the effectiveness of SSP and SMS processes to identify and correct safety issues at certified aerodromes.

Element 2. Heliport operational approval: Certification should be contingent upon the heliport complying with applicable ICAO SARPs. Approval and the associated regulatory oversight should increase the effectiveness of SSP and SMS processes to identify and correct safety issues at approved heliports.

Element 3. Visual aids for navigation: Annex 14 compliant visual aids for navigation reduce flight crew confusion and assist in avoiding runway incursions or other ground movement errors.

Element 4. Aerodrome Bird/Wildlife Organization and Control Programme: An effective organization and control programme reduces the potential for aircraft to strike wildlife or ingest wildlife into engines or propellers.

#### Implementation Challenges

Ground system Implementation: No report: No report

Avionics Implementation: No report

Procedures Availability: No report Operational Approvals: No report

Operational Approvais

Notes

Element 1: Airport Terminal Development will also address the airport terminal security issues.

# Appendix I: Antigua and Barbuda SASI ANRFs

	Antigua and Barbuda SASI Air Naviga	tion Repor	ting Form (ANRF)	
	rastructure Upgrades	<b>Date</b>	November 6, 2018	
gro na ax cor	<b>Development</b> of major components of the wing Aviation Industry. This will improve capacity and safe neuvering of wide body Aircraft (example B777) at the turni iways reduced runway occupancy time and reduce surface we infortably accommodate staff and to install new equipment. The rease an overall traffic management efficiency and enhance s	ety in the in ng bay and ear and tear The benefit	terminal and allow seam parking on the ramp. Bu r. A new control tower is	lless uilding of new required to
	ement Implementation Status	sarcty.		
1	Element Description: Airport Terminal Development Status Details		<mark>Planned/Implemented</mark> st 2015	<mark>Status</mark> Completed
<mark>2</mark>	Element Description: Airport Runway Rehabilitation and Ramp Extension Status Details	Date 2 2013	Planned/Implemented	<mark>Status</mark> Completed
<mark>3</mark>	Certain areas of the runway require improvement. Element Description: Control Tower Upgrades Status Details	<mark>Date</mark> TBD	Planned/Implemented	<mark>Status</mark> Developing
Ele anc	<i>pacity</i> ment 1 - Airport Terminal Development: Increase the capac I departure periods. iciency	city to hand	le passengers smoothly a	t the peak arriv
<mark>En</mark>	vironment			
Ele Ele	<i>ety</i> ment 2 - Airport Runway Rehabilitation and ramp expansion ment 3 - Control Tower : Improve operational safety of airc plementation Challenges			<mark>raft.</mark>
<u>Gr</u>	ound system Implementation			
	ionics Implementation			
	ocedures Availability erational Approvals			
<mark>No</mark> Ele	tes ment 1 - Airport Terminal Development: Addresses anticipa	ated passen	ger throughput.	

## Antigua and Barbuda SASI ANRFs

	Antigua and Barbuda SASI Air Navigation Reporting Form (ANRF)					
	uipment Upgrades	DateNovember 6, 2018				
	dule Description:					
	ment Implementation Status					
1	Element Description:	Date Planned/Implemented TBD	<mark>Status</mark> Planning			
	Status Details					
2	Element Description:	Date Planned/Implemented TBD	<b>Status</b>			
	Status Details					
<mark>3</mark>	Element Description: Control Tower and Technical Building Upgrades	Date Planned/Implemented TBD	<mark>Status</mark>			
	Status Details					
Ac	hieved Benefits					
<mark>Acc</mark>	cess and Equity					
Ca _l	pacity					
<u>Eff</u>	iciency					
En	vironment					
	plementation Challenges					
<mark>Gra</mark>	ound system Implementation					
Avionics Implementation						
Pro Pro	ocedures Availability					
<mark>Op</mark>	erational Approvals					
No	tes					

## Antigua and Barbuda SASI ANRFs

Antigua and Barbuda SASI Air Navigation Reporting Form (ANRF)						
Pro	ocedures Upgrades	Date	November 6, 2018			
	Module Description: .					
	ment Implementation Status					
1	Element Description:	Date TBD	Planned/Implemented	Status		
	Status Details					
2	Element Description:	Date TBD	Planned/Implemented	Status		
	Status Details					
<mark>3</mark>	Element Description:	<mark>Date</mark> TBD	Planned/Implemented	<mark>Status</mark>		
	Status Details					
	<mark>hieved Benefits</mark>					
	ess and Equity					
Caj	pacity					
<u>Eff</u>	iciency					
En	vironment					
<mark>Saf</mark>	ety					
Im	plementation Challenges					
	ound system Implementation					
<mark>Avi</mark>	Avionics Implementation					
Pro Pro	cedures Availability					
<mark>Op</mark>	erational Approvals					
No	tes					

